

Federal Enterprise Architecture

Command Information Superiority Architectures (CISA) World-wide Conference

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- Forces Shaping the Role of Government
- Citizen-Centered Services
- FEA Reference Models
- LoBs and Services
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- CONOPS
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- Why is EA so Tough?
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- EA Assessment 2.0
- Transition Strategy Overview
- Federal Enterprise Architecture Principles





Forces Shaping the Role of Government

Government-wide

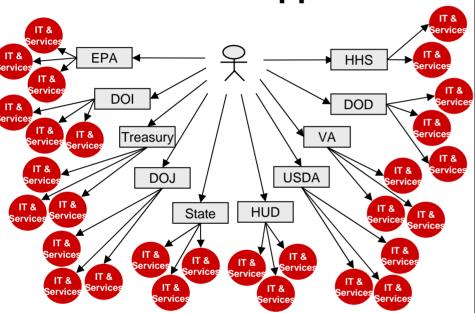
- National and global response to terrorism and other threats
- Globalization
- Shift to knowledge-based economies
- Aging and more diverse population
- Advances in science and technology
- Quality of life for the nation, communities, families, and individuals
- More diverse governance structures and tools
- Roadmap for Defense
 - Quadrennial Defense Review (QDR) 2005



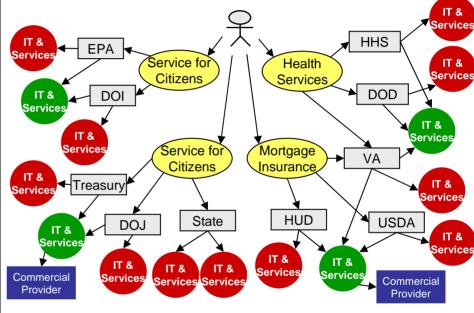


Future Direction: Citizen-Centered Services

The Historical Approach ...



The Future Approach ...





= Service for Citizens



= Agency-specific Service





= Commercial Provider





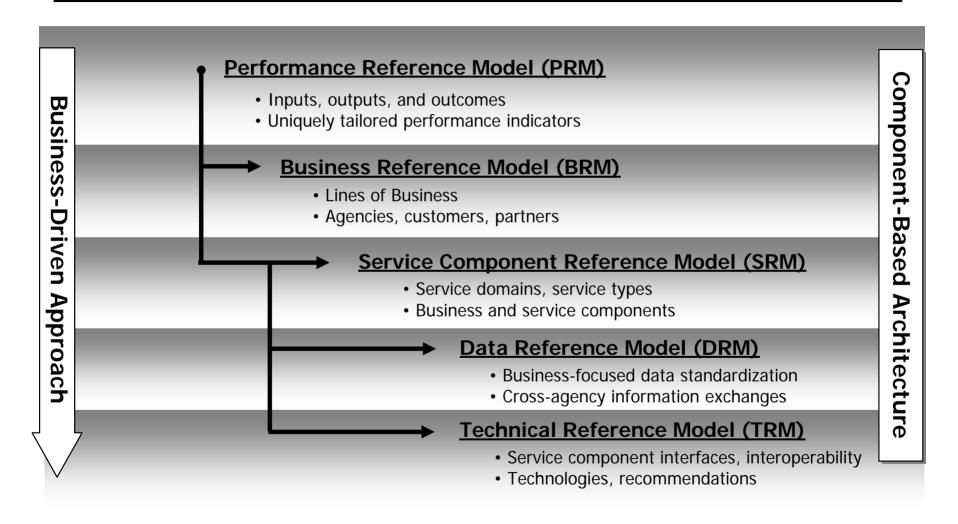
Citizen-Centered Approach and DoD

- Warfighter
 - Global Information Grid (GIG)
 - Global information access based on role
 - Net-Centric Enterprise Services (NCES)
 - Warfighter uses a service, regardless of who within DoD provides it
 - Specialized service provided by those who do it best
- Military Personnel and Families
 - Morale, Welfare, and Recreation
 - Health





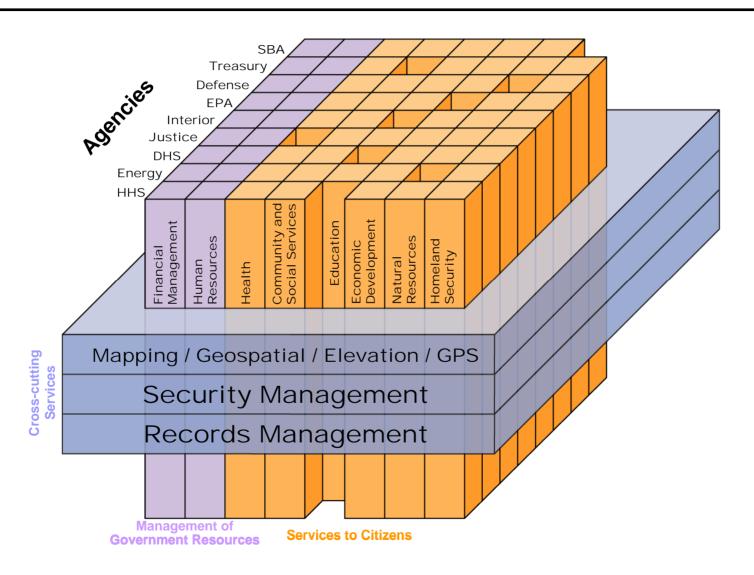
FEA Reference Models







LoBs and Services

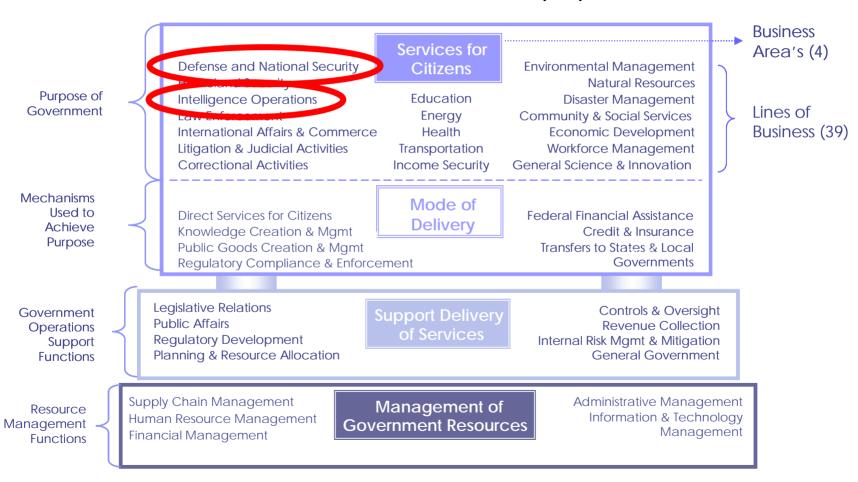






Business Reference Model (BRM)

The Business Reference Model (BRM)







Lines of Business in the BRM

BRM Line of Business: Defense and National Security

Sub-Function	Definition
Strategic National and Theater Defense	involves establishing national and multinational military objectives; sequencing initiatives; defining limits and assess risks for the use of military and other instruments of national power; developing global plans or theater war plans to achieve these objectives; and providing military forces and other capabilities in accordance with strategic plans.
Operational Defense	involves linking tactics and strategy by establishing operational objectives needed to accomplish the strategic objectives, sequencing events to achieve the operational objectives, initiating actions, and applying resources to bring about and sustain these events.
Tactical Defense	involves focusing on the ordered arrangement and maneuver of combat elements in relation to each other and to the enemy to achieve combat objectives.





Financial Management LoB

Sub-Function	Definition
Accounting	Accounting entails accounting for assets, liabilities, fund balances, revenues and expenses associated with the maintenance of federal funds and expenditure of federal appropriations (Salaries and Expenses, Operation and Maintenance, Procurement, Working Capital, Trust Funds, etc.), in accordance with applicable federal standards (FASAB, Treasury, OMB, GAO, etc.).
Budget and Finance	Budget and Finance includes the management of the federal budget process including the development of plans and programs, budgets, and performance outputs as well as financing federal programs and operations through appropriation and apportionment of direct and reimbursable spending authority, fund transfers, investments and other financing mechanisms.
Payments	Payments includes disbursements of federal funds, via a variety of mechanisms, to federal and private individuals, federal agencies, state, local and international governments, and the private sector, to effect payment for goods and services, or distribute entitlements, benefits, grants, subsidies, loans, or claims.
Collections and Receivables	Collections and Receivables includes deposits, fund transfers, and receipts for sales or service.
Asset and Liability Management	Asset and Liability Management provides accounting support for the management of assets and liabilities of the Federal government.
Reporting and Information	Reporting and Information includes providing financial information, reporting and analysis of financial transactions.

ARCHITECT

- Develop and maintain enterprise architecture
- Review, reconcile and approve segment architecture for the agency's core lines of business and common IT services

Architectural Portfolio

INVEST

- Select IT initiatives to define the agency's IT investment portfolio
- Control IT investments
- Evaluate IT investments

IMPLEMENT

- Develop and maintain segment architecture
- Develop IT program management plan
- Execute IT projects

nvestment Portfolio

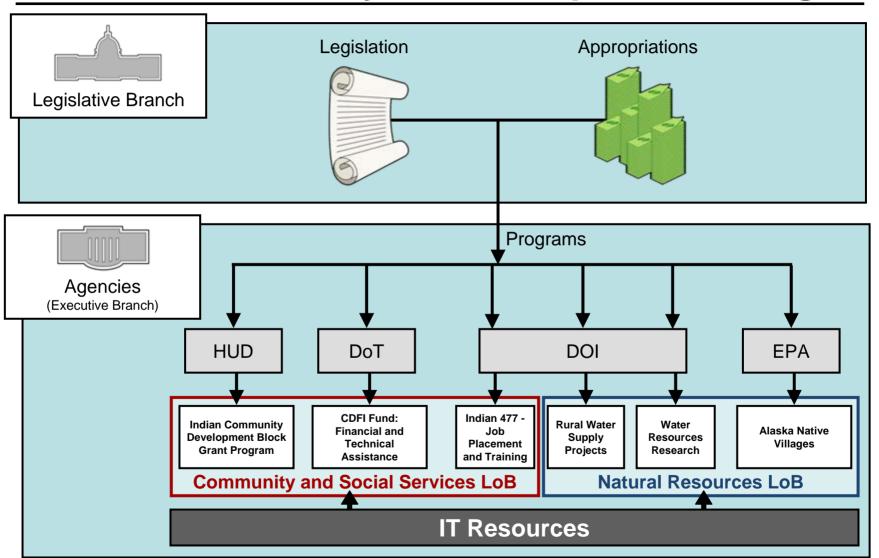
ransition Strategy

END-TO-END GOVERNANCE





Why is EA Adoption so Tough?







- CORE.gov
 - Repository for service components
 - Contains a collaboration tool







E-Gov Status

Focus is on three main areas:

Lines of Business

Operational Phase

Human Resources (HR) Management, Financial
 Management (FM), Grants Management (GM), Case
 Management (CM), and Federal Health Architecture (FHA)

Planning Phase

Information Systems Security (ISS) and IT Infrastructure

2. E-Gov Initiatives

- Driving toward usage and adoption by agencies
- Self-sustaining fee-for-service model

3. SmartBUY Agreements





E-Gov Results

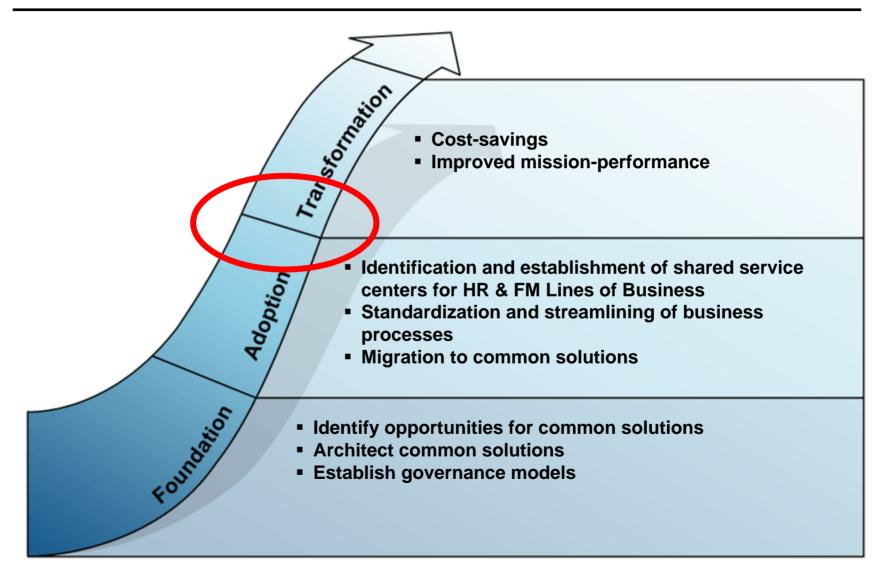
Government to Citizen	Government to Government
 5.1 million taxpayers filed using Free-File Recreation One-Stop provided easy access to 3,200 federal parks & other recreation sites 	 51,000 users registered with DisasterHelp.gov Disaster Management services used in 111 actual emergencies
Government to Business	Internal Efficiency & Effectiveness
 4.4 million electronic applications received for Employer Identification Numbers (EIN) 6.5 million business tax forms filed electronically 	 Job-seekers use USAJOBS to create between 90,000 and 100,000 resumes per month E-Payroll consolidating payroll providers from 26 to 4

LoBs projected to save over \$5 billion dollars in the next 10 years.





E-Gov Future Direction







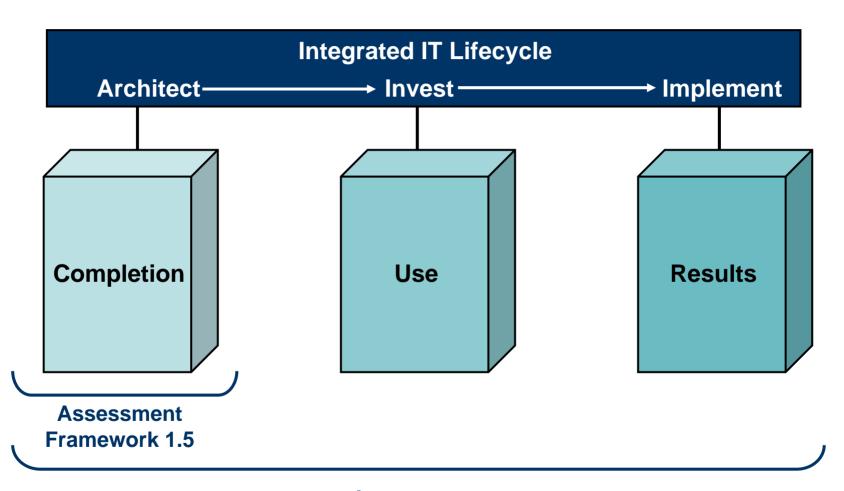
EA Assessment Framework 2.0

- Three Capability Areas
 - Completion
 - Use
 - Results
- EA Assessment Timeline
 - Annual Assessment Process
 - Quarterly Review Process





EA Assessment CONOPS



Assessment Framework 2.0





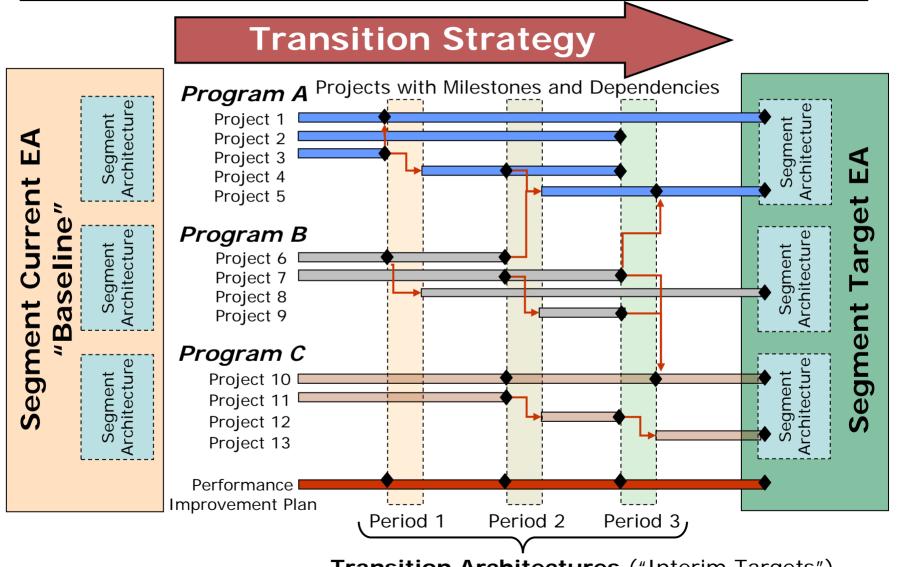
EA Assessment Timeline

- Annual Assessment Process
 - Annual comprehensive assessment of the state of department's enterprise architecture (EA) program
 - Begin using EA Assessment v2.0 in Q2 FY2006 (March 2006)
 - EA submissions due to OMB on Feb. 28, 2006
- Quarterly Review Process
 - Submit quarterly progress reports to demonstrate:
 - Success in achieving milestones in transition strategy
 - Improvements realized from using EA as a planning and management tool.





Transition Strategy Overview







Federal Enterprise Architecture Principles

- The Federal Government is Citizen-Centered
- The Federal Government is Results-Oriented
- The Federal Government is Market-Based
- The Federal Government is a Single, Federated Enterprise
- The Federal Government Operates Collaboratively
- The Federal Architecture is Business-Driven
- Flexibility and Agility are Design Standards
- Information is an Enterprise Asset
- Security and Privacy are Design Standards





For Further Information: www.egov.gov



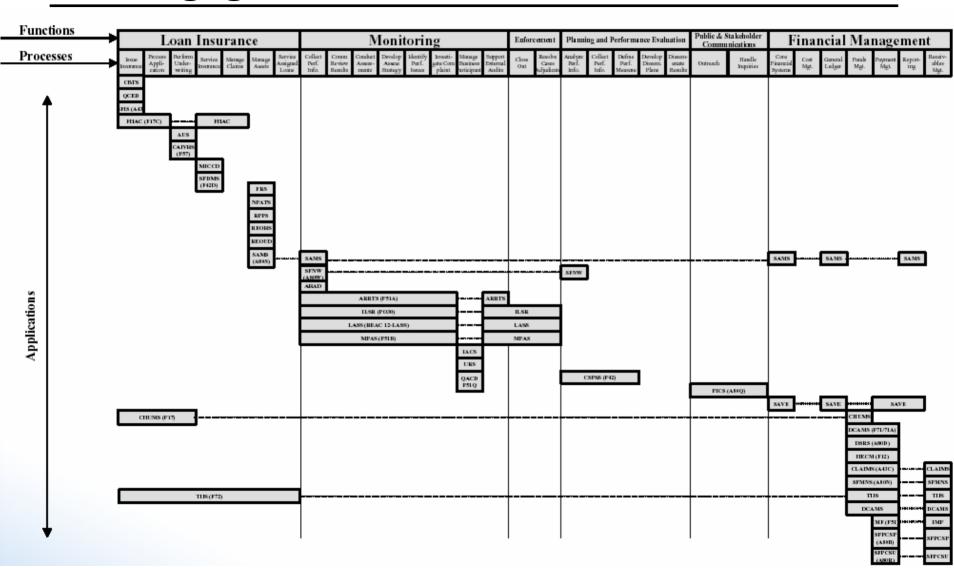


Example: Mortgage Insurance at HUD





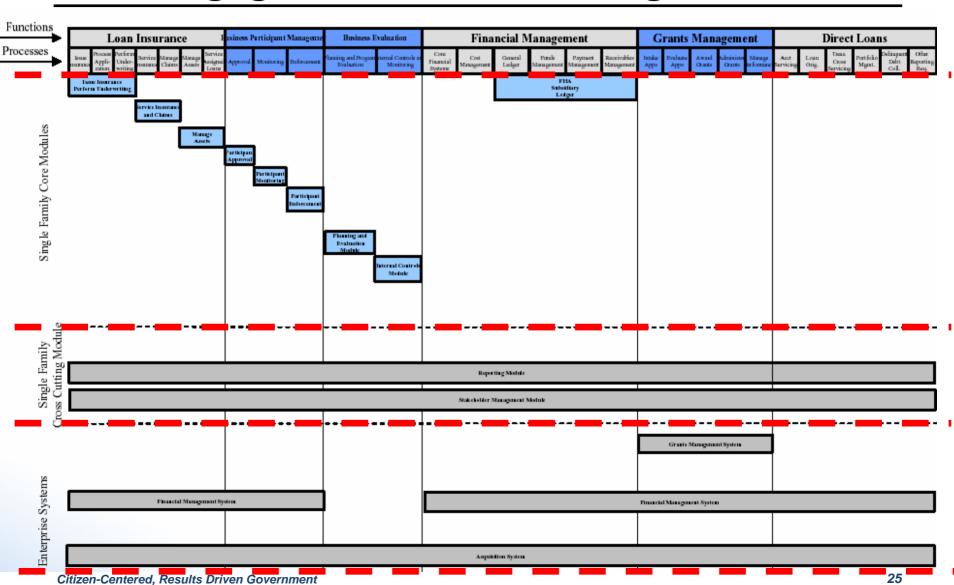
Mortgage Insurance LoB: Current Architecture







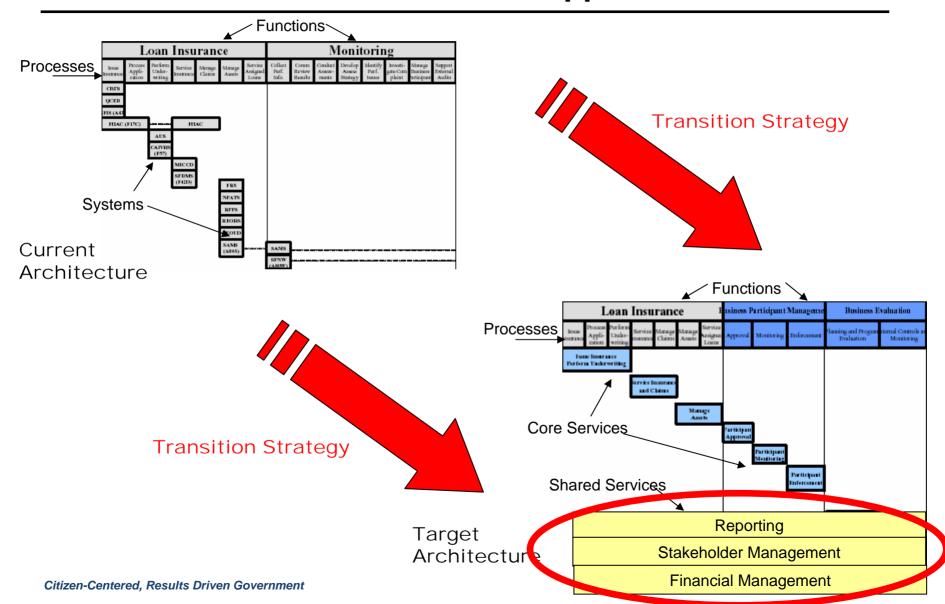
Mortgage Insurance LoB: Target Architecture







Bottom Line: More Efficient Support for the Business







Return on Investment

Inputs

- Four months of time from Architects and Program Officials
- Three years to transition to target state
- \$9 million dollars in DME (not including infrastructure)

Outputs

- Reduced the number of systems by nearly 80%
- Minimized functional overlap in the Mortgage Insurance LoB
- Modernized HUD's technology base
- Decreased the total cost of ownership from \$28 million dollars to \$16 million

Outcomes

- Increased the number of loans processed per day
- Identified faster, the number of lenders who are illegally discriminating
- Identified earlier, the lenders providing HUD with bad loans
- Identified non-viable lenders, and responded faster